

International Arbitration 2025



PROFILED:

GLENN R. GEORGE

Bates White Economic Consulting









International Arbitration



GLENN R. GEORGE

Partner

Bates White Economic Consulting

Washington, DC, US

T: +1 (215) 620 0355

E: glenn.george@bateswhite.com



PERSONAL BIOGRAPHY

Glenn George is an experienced adviser in the energy and infrastructure sectors and trusted expert witness in commercial litigation and international arbitration matters. Drawing on his engineering and economics background, he specialises in asset valuation, construction disputes and damages. He has testified 20 times, including in contract, bankruptcy and tax disputes, in venues such as the High Court of England and Wales, US Federal Claims Court, ICC and ICSID. Dr George earned his PhD from Harvard and MBA from Cornell. He attended COP28 within the US Energy Transition team and received the ANS Presidential Citation for his response to the Fukushima accident.





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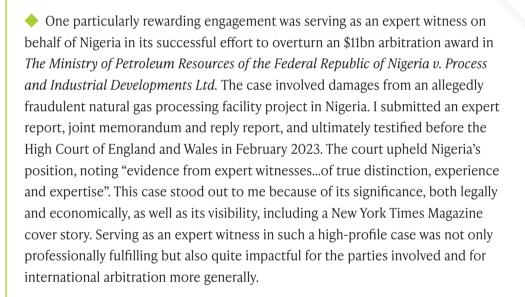
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Q&A WITH GLENN R. GEORGE

Could you discuss a particularly rewarding engagement you have worked on? What made it stand out for you?



What emerging technologies or shifts in your area of expertise are capturing your attention? How are you adapting to stay at the forefront of these changes?

• One emerging technology that has captured my attention is small modular reactors (SMRs), which represent a transformative shift in nuclear power. SMRs offer unique advantages over traditional reactors, including scalability, enhanced safety features and lower capital costs. This makes them ideal for supplying energy to remote areas, supporting industrial processes and balancing the intermittency of renewable generation. Their smaller physical footprint and modular construction can also accelerate their deployment timelines compared with traditional, large reactors. To stay at the forefront of these developments, I actively review advancements in SMR designs, regulatory frameworks and market announcements. I engage with developers, regulators and policymakers





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to understand both the challenges and opportunities associated with future SMR deployments. Additionally, I participate in various forums to evaluate SMRs' role in local, regional and national decarbonisation and resource adequacy strategies. By closely following these developments, I aim to provide informed guidance to stakeholders navigating this emerging field.



What broader trends or challenges do you see shaping the future of your industry? How is your organisation preparing to navigate related opportunities and risks?

◆ One major trend that I see shaping both the future of the nuclear sector and the energy sector more broadly is the rising power demand from data centres, particularly driven by hyperscalers and the rapid adoption of artificial intelligence (AI). AI requires significant computing power, which results in surging electricity demand for both its operation and cooling. This huge load growth is raising concerns about grid reliability and delays in the clean energy transition. To address this challenge, Bates White leverages its economists and engineers' expertise in regulatory, policy and market analysis. With our experience in rate cases, integrated resource plans, transmission and distribution plans, and energy procurements, we help utilities, regulators, policymakers and market participants assess the impact of data centre interconnections on resource adequacy and grid reliability. We help our clients understand these impacts and make decisions to address both their immediate and long-term goals. ■

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REPRESENTATIVE ENGAGEMENTS

- Consulting and potential expert testimony on behalf of the City of Baltimore regarding financial damages from the collapse of the Francis Scott Key Bridge.
- Expert testimony in a dispute regarding more than \$200m in renewable energy grants provided pursuant to section 1603 of the American Recovery and Reinvestment Act.
- Expert testimony assessing the proposed electric utility 'legacy charge' in Puerto Rico's bankruptcy matter.
- Expert testimony in an ICC arbitration involving Midas auto repair franchises in Portugal, quantifying damages for alleged breaches of a master franchise agreement.
- Expert testimony in an ICC arbitration regarding a cancelled highway project in Mauritania, assessing the quantum of damages under the contract.
- Expert testimony in an ICSID arbitration regarding a uranium mining dispute in Türkiye and alleged damages due to the rescission of mining permits.
- Expert testimony on damages in an \$11.3bn case at the International Court of Justice involving two countries in Africa.

